



Furukawa Electric Co., Ltd.

Financial Results Briefing for the Fiscal Year Ended March 2026

May 12, 2026

[Number of Speakers]

1

Koji Aoshima

Director, Corporate Senior Vice
President (Representative), and CFO

Furukawa Electric Group FY2025 Financial Results

May 12, 2026
Hideya Moridaira, President, Chief Executive Officer
Koji Aoshima, Representative Director & Senior Executive Officer, Chief Financial Officer
Furukawa Electric Co., Ltd.

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Aoshima: Thank you very much for taking time out of your busy schedules today to participate in our group's FY2025 financial results presentation. I am Aoshima, CFO. It is a great pleasure to have this opportunity to present today.

Agenda

Highlights of the FY25 Financial Results and FY26 Forecasts

- FY25 Financial Results Highlights
- FY26 Forecasts Highlights
- (Reference) Impact of the tense situation in the Middle East
- Shareholder Returns

Details of the FY25 Financial Results and FY26 Forecasts

- FY25 Financial Results -P/L Summary, Breakdown of Changes in Net Sales & Operating Profit,
Net Sales & Operating Profit by Segment
-B/S Summary
- About the Changes to the Segments
- FY26 Forecasts -P/L Summary, Breakdown of Changes in Net Sales & Operating Profit,
Net Sales & Operating Profit by Segment
- CAPEX, Depreciation & Amortization and R&D Expenses

Appendix

In the fiscal year ended March 31, 2026, a determination was made on the provisional accounting treatment concerning business combination, and the details of the determined provisional accounting treatment have been reflected in the figures for the fiscal year ended March 31, 2025.

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3

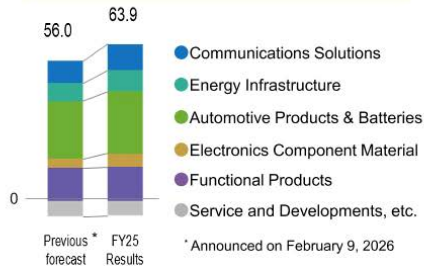
Please turn to page three. This is today's agenda. I will explain in this order. The management policy for the next mid-term is scheduled to be announced on May 19.

FY25 Financial Results Highlights

- Achieved increased profit on higher revenue compared to last year as a result of increased demand for data center related products
- Operating profit was JPY 63.9 billion (JPY +7.9 billion compared to the previous forecast; all segments exceeded the forecast)
- Achieved the financial targets in the 2025 Mid-term Plan

Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent
JPY 1,307.6 billion YoY +9%	JPY 63.9 billion YoY +36%	JPY 75.9 billion YoY +56%	JPY 72.5 billion YoY +117%

Operating profit: JPY +7.9 billion compared to the previous forecast*



2025 Mid-term Plan: FY25 financial target and results

	Results	Target (announced May 26, 2022)
ROIC (after tax)	12.2%	More than 6%
ROE	19.1%	More than 11%
Net D/E ratio	0.6	0.8 or below
Capital ratio	39.1%	More than 35%
Net sales	JPY 1.3 trillion	More than JPY 1.1 trillion
Operating profit	JPY 63.9 billion	More than JPY 58.0 billion
Net income attributable to owners of the parent	JPY 72.5 billion	More than JPY 37.0 billion

5

Please turn to page five. These are the FY2025 Financial Results Highlights.

FY2025 financial results showed increased profit on higher revenue YoY due to increased demand for data-center-related products. Operating profit increased by JPY7.9 billion from the previous forecast to JPY63.9 billion. All financial targets for the final year of the 2025 Mid-term Plan were achieved.

FY26 Forecasts Highlights

- Data center related products contributed to profit growth
- The impact of the situation in the Middle East on economic activities has not been reflected in the forecast at this time (refer to page 7)

Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent
JPY 1,460.0 billion YoY +12%	JPY 95.0 billion YoY +49%	JPY 100.0 billion YoY +32%	JPY 82.0 billion YoY +13%

Growth of data center related products

- Plan to start mass production of water-cooled module products (scheduled in June 2026)
- Net sales growth (including the benefits from investing in increased production) of rollable ribbon cable, MT ferrules and optical semiconductor products (DFB laser chips, etc.)
- Shift in the product mix of copper foil products

6

Page six shows the FY2026 Forecast Highlights.

The data center market is expected to remain strong, and related products are expected to contribute to profit growth. On the other hand, the impact of the situation in the Middle East is difficult to reasonably forecast at this time and has not been factored into these forecasts. We will continue to monitor the situation closely and take necessary actions as needed and appropriate.

(Reference) Impact of the tense situation in the Middle East

■As it is currently not possible to reasonably estimate the impact of increases in raw material and transportation costs (primarily synthetic resins), as well as changes in customer demand, these factors have not been reflected in the FY2026 forecast.

	Impact	Response
Increased costs (raw materials and transportation)	Including Plastic materials Consumable items and secondary materials	Incorporate the higher costs in the sales price Switch to alternative materials and suppliers
Decreased sales due to a shortage of raw materials	Electricity, gas and other energy expenses Transportation expenses	
Changes in customer demand	Decreased sales	Quickly gather information, and optimize production based on that information

7

Page seven discusses the impact of the tense situation in the Middle East.

At present, the financial impact of the situation in the Middle East is expected to include higher raw material and transportation costs, lower production and sales volumes due to shortages of raw materials and other items, and lower net sales for our group due to reduced customer demand.

For each of these, we will work to mitigate the impact by, for example, passing cost increases on to product selling prices, switching to alternative products, or understanding the situation through close information exchange with customers and responding flexibly in manufacturing. When we are able to ascertain the impact on the financial results to some extent or when it becomes apparent, we will announce it as soon as possible.

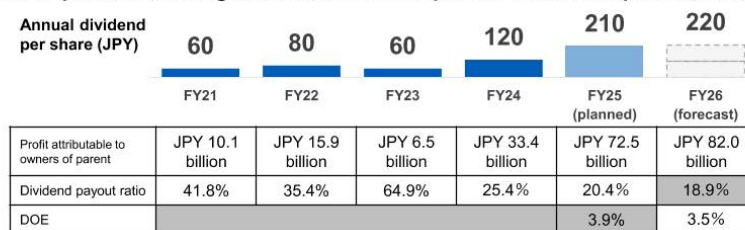
Shareholder Returns

- **Planned to issue a dividend of JPY 210 per share in FY25**
(Increase of JPY 50 from the dividend of JPY 160 announced on February 9, 2026)

- **Forecast to issue a dividend of JPY 220 per share in FY26.**

Also, it is planned to reinstate an interim dividend

*Annual dividend per share taking into account the impact of the stock split would be JPY 22



■ Changes to the shareholder return policy

The Company's basic policy is to provide stable and continuous returns to shareholders and to link dividend payments to business performance, with a target of 30% of profit attributable to owners of parent.

During the Vision 2030 period (FY2026–FY2030), the Company aims to maintain stable shareholder returns while continuing investments to enhance corporate value, with dividends generally targeting 3.5% of shareholders' equity.

■ Implementation of a stock split

Effective on July 1, 2026, a 10-for-1 split of common shares will be implemented.

8

Page eight shows shareholder returns.

Considering the current financial results, we plan to pay a year-end dividend of JPY210 per share for FY2025, an increase of JPY50 per share from JPY160 per share announced in February of this year. Regarding annual dividends for FY2026 and beyond, we would like to change the existing policy and pay dividends generally targeting 3.5% of shareholders' equity through FY2030, based on stable shareholder returns while making investments to enhance corporate value.

Accordingly, the annual dividend for FY2026 is forecast to be JPY220 per share. Although the dividend payout ratio will decrease from 30%, we intend to meet the expectations of our shareholders through further business growth and earnings growth in the future. In addition, a 10-for-1 stock split of common shares will take effect on July 1 of this year.

FY25 Financial Results -P/L Summary

(JPY billion)	FY24 Results	FY25 Previous forecasts*	FY25 Results	YoY change	Change from previous forecasts	Breakdown of changes (Full year YoY)	
	a	b	c	c-a	c-b		
Net sales	1,201.8	1,300.0	1,307.6	+105.8	+7.6	See page 11	
Operating profit	47.0	56.0	63.9	+16.8	+7.9	See page 12	<ul style="list-style-type: none"> Increased profit on higher revenue in all segments Impact of soaring copper prices
(Margin)	3.9%	4.3%	4.9%	+1.0	+0.6		
Interest income (expenses)	(8.0)	—	(8.0)	+0.0	—		
Share of profit (loss) of entities accounted for using equity method	10.6	—	16.5	+5.9	—		<ul style="list-style-type: none"> Strong results at entities accounted for using equity method
Foreign exchange gains (losses)	(2.2)	—	0.2	+2.4	—		
Ordinary profit	48.5	65.0	75.9	+27.4	+10.9		
(Margin)	4.0%	5.0%	5.8%	+1.8	+0.8		
Extraordinary income (losses)	5.5	16.5	29.1	+23.6	+12.6		
Income taxes	(16.7)	—	(29.0)	(12.3)	—	Extraordinary income: +20.4 [19.8 → 40.2]	<ul style="list-style-type: none"> Gain on the revision to the retirement benefit plan
Profit attributable to non-controlling interests	(3.9)	—	(3.4)	+0.6	—	Extraordinary loss: +3.2 [(14.3) → (11.1)]	<ul style="list-style-type: none"> Decreased recording of provision for product warranties
Profit attributable to owners of parent	33.4	54.0	72.5	+39.2	+18.5		
(Margin)	2.8%	4.2%	5.5%	+2.8	+1.4		
Average copper price (JPY/kg)	1,478	1,694	1,695	+217	+1		
Average exchange rate (JPY/USD)	153	149	151	(2)	+2		

* Announced on February 9, 2026

10

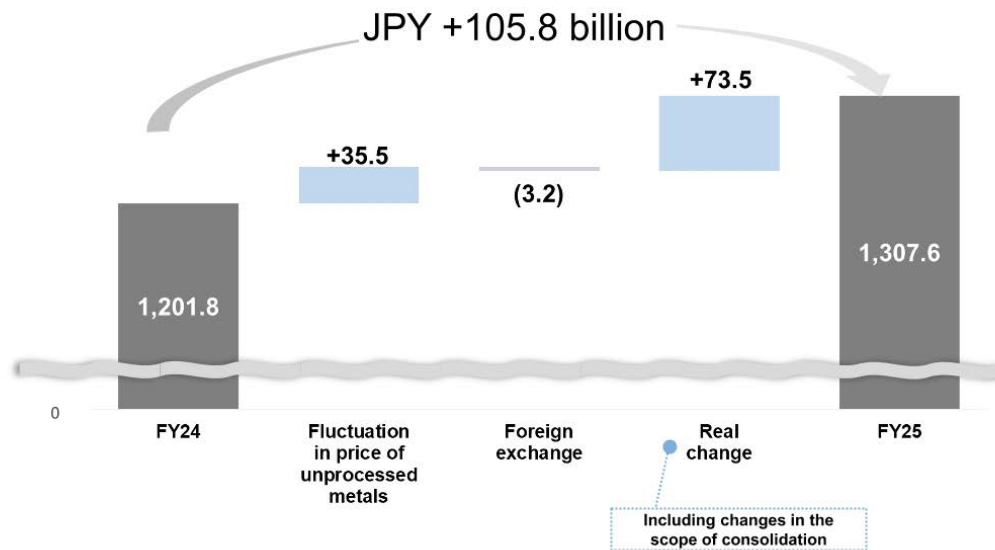
Page 10 shows the FY2025 Financial Results P/L Summary. First, let's look at YoY comparisons. Net sales and operating profit are discussed on the following pages.

Non-operating income increased due to strong performance by overseas entities accounted for using the equity method and improvement in foreign exchange gains and losses due to yen depreciation. Extraordinary income and losses improved due to a gain on the revision to the retirement benefit plan and a decrease in the provision for product warranties. Compared to the previous forecast, profit attributable to owners of parent exceeded the forecast due to an increase in operating profit resulting from higher sales of data-center-related products and other products, as well as an increase in the gain on the revision to the retirement benefit plan under extraordinary income due to higher stock prices.

FY25 Financial Results

-Breakdown of Changes in Net Sales

(JPY billion)



11

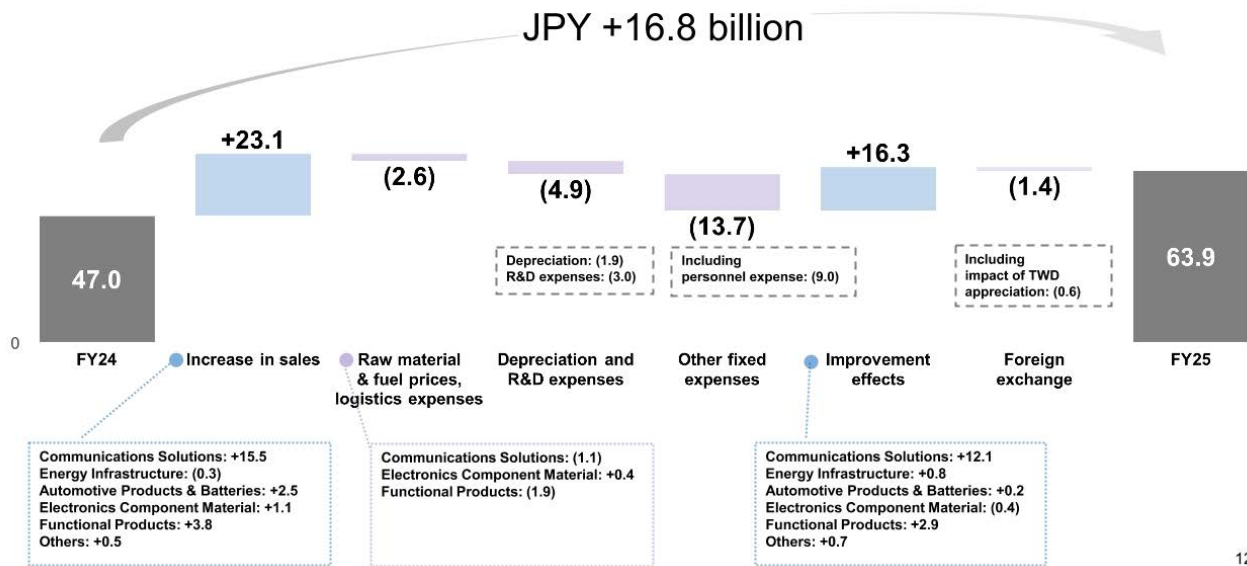
Page 11 shows the breakdown of changes in net sales.

Net sales were up JPY105.8 billion YoY. Excluding fluctuations in metal prices and foreign exchange effects, the real change, including changes in the scope of consolidation, was positive JPY73.5 billion. The main breakdown of the real change was an increase of approximately JPY62.0 billion in net sales in Communications Solutions. Electronics Component Material increased by approximately JPY15.0 billion. Functional Products increased by approximately JPY11.0 billion. Energy Infrastructure decreased by approximately JPY3.0 billion. Automotive Products & Batteries decreased by approximately JPY13.0 billion, including the deconsolidation of The Furukawa Battery.

FY25 Financial Results

-Breakdown of Changes in Operating Profit

(JPY billion)



12

Page 12 shows the breakdown of changes in operating profit. The overall increase of JPY16.8 billion was mainly due to higher net sales and improvement effects.

FY25 Financial Results

-Net Sales & Operating Profit by Segment

■ FY25 results of Operating profit exceeded previous forecast in all segment

(JPY billion)

	Net sales					Operating profit				
	FY24 Results	FY25 Previous forecasts*	FY25 Results	YoY change	Change from previous forecasts	FY24 Results	FY25 Previous forecasts*	FY25 Results	YoY change	Change from previous forecasts
	a	b	c	c-a	c-b	d	e	f	f-d	f-e
Infrastructure	309.1	375.0	370.9	+61.8	(4.1)	5.7	18.0	21.4	+15.7	+3.4
Communications Solutions	167.0	235.0	229.3	+62.3	(5.7)	(4.1)	10.0	11.8	+15.9	+1.8
Energy infrastructure	142.1	140.0	141.6	(0.5)	+1.6	9.8	8.0	9.6	(0.2)	+1.6
Electronics & Automotive Systems	736.4	770.0	765.1	+28.6	(4.9)	32.6	30.0	33.9	+1.3	+3.9
Automotive Products & Batteries	409.5	395.0	397.8	(11.7)	+2.8	27.6	26.0	28.0	+0.4	+2.0
Electronics Component Materials	327.0	375.0	367.3	+40.3	(7.7)	5.0	4.0	5.9	+0.9	+1.9
Functional Products	147.0	155.0	161.1	+14.1	+6.1	14.1	15.0	15.4	+1.3	+0.4
Service and Developments, etc.	34.8	40.0	42.2	+7.4	+2.2	(5.4)	(7.0)	(6.7)	(1.3)	+0.3
Elimination of intra-company transactions	(25.6)	(40.0)	(31.7)	(6.1)	+8.3	(0.1)	0.0	(0.1)	(0.1)	(0.1)
Total	1,201.8	1,300.0	1,307.6	+105.8	+7.6	47.0	56.0	63.9	+16.8	+7.9

*Announced on February 9, 2026

13

I will omit the explanation of YoY changes in operating profit by segment on pages 13 to 16, as the trend is the same as up to Q3 results, and explain the comparison with the previous forecast.

FY25 Financial Results

-Net Sales & Operating Profit by Segment

Infrastructure

Communications Solutions

(JPY billion)

	FY24 Results	FY25 Previous forecasts *	FY25 Results	YoY change	Change from previous forecasts
	a	b	c	c-a	c-b
Net sales	167.0	235.0	229.3	+62.3	(5.7)
Operating profit	(4.1)	10.0	11.8	+15.9	+1.8

Compared to last year: Increased profit on higher revenue
 (+) Increased sales of data center related products, etc.
 (±) Impact from new consolidations

Compared to previous forecast: Overperformed
 (+) Increased sales of data center related products, etc.
 (+) Impact of exchange rates

Energy infrastructure

(JPY billion)

	FY24 Results	FY25 Previous forecasts *	FY25 Results	YoY change	Change from previous forecasts
	a	b	c	c-a	c-b
Net sales	142.1	140.0	141.6	(0.5)	+1.6
Operating profit	9.8	8.0	9.6	(0.2)	+1.6

Compared to last year: Profit and revenue remain unchanged

Compared to previous forecast: Overperformed
 (+) Increased sales of functional power cables and transmission components
 (+) Cost reduction

* Announced on February 9, 2026

14

On page 14, Communications Solutions exceeded the previous forecast by approximately JPY1.8 billion due to higher sales of data-center-related products and other products, as well as foreign exchange effects. Energy Infrastructure exceeded the previous forecast by approximately JPY1.6 billion due to higher sales of functional power cables and transmission and distribution components, as well as cost reductions.

FY25 Financial Results

-Net Sales & Operating Profit by Segment

Electronics & Automotive Systems

Automotive Products & Batteries

(JPY billion)	FY24 Results	FY25 Previous forecasts ^{*1}	FY25 Results	YoY change ^{*2}	Change from previous forecasts
	a	b	c	c-a	c-b
Net sales	409.5	395.0	397.8	(11.7)	+2.8
Operating profit	27.6	26.0	28.0	+0.4	+2.0

Compared to last year: Increased profit on lower revenue
 (+) Slightly increased sales for Japan and price optimization
 (-) Decreased sales of batteries, and deconsolidation of the battery business from Q4 onward

Compared to previous forecast: Overperformed
 (+) Price optimization

Electronics Component Material

(JPY billion)	FY24 Results	FY25 Previous forecasts ^{*1}	FY25 Results	YoY change	Change from previous forecasts
	a	b	c	c-a	c-b
Net sales	327.0	375.0	367.3	+40.3 ^{*3}	(7.7)
Operating profit	5.0	4.0	5.9	+0.9	+1.9

Compared to last year: Increased profit on higher revenue
 (+) Gradual recovery in demand
 (+) Improvement in the product mix

Compared to previous forecast: Overperformed
 (+) Profit recovered due to stable copper prices

^{*1} Announced on February 9, 2026

^{*2} Impact of the deconsolidation of the batteries business
 Net sales: Approximately JPY (21.0) billion
 Operating profit: Approximately JPY (2.0) billion

^{*3} Including the impact of changes in copper prices and foreign currency exchange (Approximately JPY 30.0 billion)

	FY24	FY25Q4 previous forecast	FY25Q4 result	FY25
Average copper price (JPY/kg)	1,478	2,100	2,106	1,695
Average exchange rate (JPY/USD)	153	150	157	151

15

On page 15, Automotive Products & Batteries exceeded the previous forecast by approximately JPY2.0 billion due to progress in price negotiations with customers regarding cost increases caused by foreign exchange and higher labor costs. Electronics Component Material exceeded the previous forecast by approximately JPY1.9 billion, as more stable copper prices than expected had a positive impact.

FY25 Financial Results

-Net Sales & Operating Profit by Segment

Functional Products

(JPY billion)

	FY24 Results	FY25 Previous forecasts	FY25 Results	YoY change	Change from previous forecasts
	a	b	c	c-a	c-b
Net sales	147.0	155.0	161.1	+14.1	+6.1
Operating profit	14.1	15.0	15.4	+1.3	+0.4

Compared to last year: Increased profit on higher revenue
 (+) Increased sales of data center related products

Compared to previous forecast: Generally unchanged

Service and Developments, etc.

(JPY billion)

	FY24 Results	FY25 Previous forecasts	FY25 Results	YoY change	Change from previous forecasts
	a	b	c	c-a	c-b
Net sales	34.8	40.0	42.2	+7.4	+2.2
Operating profit	(5.4)	(7.0)	(6.7)	(1.3)	+0.3

Compared to last year: Decreased profit on higher revenue
 (-) Increased expenses incurred for launching new businesses
 (+) Increased revenue from sales companies

* Announced on February 9, 2026

16

Functional Products and Service and Developments, etc., on page 16 were largely in line with the previous forecast.

FY25 Financial Results -B/S Summary

	End of FY24Q4	End of FY25Q4	Change
	a	b	b-a
Current assets	556.4	595.5	+39.1
Cash and deposits	60.0	69.2	+9.2
Notes and accounts receivable - trade, and contract assets	260.6	266.5	+5.9
Total inventories	195.0	210.9	+15.9
Non-current assets	431.6	470.9	+39.3
Property, plant and equipment	277.0	276.9	(0.1)
Intangible assets	24.0	25.4	+1.4
Investments and other assets	130.6	168.5	+37.9
Total assets	988.1	1,066.4	+78.3
Current liabilities	394.5	428.7	+34.2
Non-current liabilities	219.8	202.5	(17.4)
Total liabilities	614.3	631.1	+16.9
Shareholders' equity	291.5	356.2	+64.7
Accumulated other comprehensive income	49.9	60.9	+10.9
Non-controlling interests	32.3	18.2	(14.2)
Total net assets	373.8	435.2	+61.5
Total liabilities and net assets	988.1	1,066.4	+78.3
Equity capital ratio	34.6%	39.1%	+4.5
Net interest-bearing debt	246.2	247.5	+1.3
Net D/E ratio	0.72	0.59	(0.13)
ROE	10.0%	19.1%	+9.1

Total assets: Increased by JPY 78.3 billion

Impact of reorganization of	
• The Furukawa Battery Co., Ltd.	
• Shenyang Furukawa Cable Co., Ltd.:	JPY (75.0) billion
Cash and deposits:	JPY +13.0 billion
Notes and accounts receivable –trade, and contract assets:	JPY +36.0 billion
Total inventories:	JPY +28.0 billion
No-current assets:	JPY +30.0 billion
Investment securities:	JPY +35.0 billion
Impact of change in scope of consolidation:	JPY +13.0 billion

	FY24	FY25
Free cash flow	JPY +52.6 billion	JPY (19.0) billion
Operating cash flow	JPY +59.8 billion	JPY +28.1 billion
Investing cash flow	JPY (7.2) billion	JPY (47.1) billion

Increase working capital:
JPY 54.0 billion

17

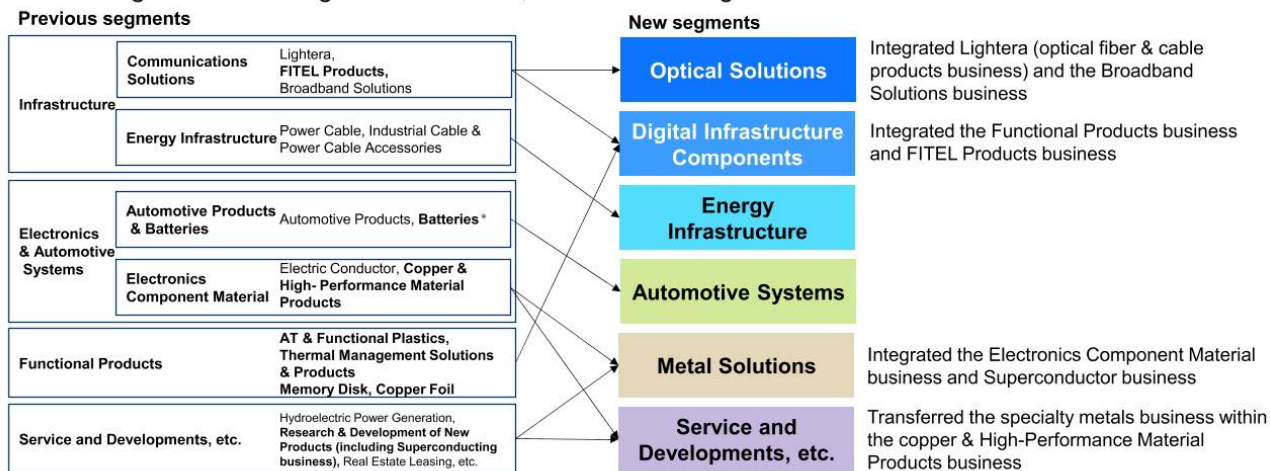
Page 17 shows the B/S Summary.

Total assets were JPY1,066.4 billion, an increase of JPY78.3 billion from the end of the previous fiscal year. Although assets decreased due to the reorganization of The Furukawa Battery Group, Shenyang Furukawa Cable, and others, total assets increased primarily due to higher accounts receivable and inventories associated with increased net sales, as well as an increase in investment securities reflecting higher stock prices and the return of retirement benefit trusts following revisions to the retirement benefit plan.

Each management indicator generally improved. Free cash flow was negative JPY19.0 billion. This was mainly due to an increase in working capital and other items resulting from higher net sales, as well as an increase in capital expenditures.

About the Changes to the Segments

- From FY2026, the organization has been reorganized into 6 new segments (reorganized with a market-based structure)
- Strengthen the management structure, and accelerate growth in the data center domain



* Battery business had been consolidated until FY25Q3

Next, I will explain the FY2026 forecast. Please turn to page 19.

From FY2026, we will reorganize into six new market-based segments and accelerate business growth in the data center domain.

FY26 Forecasts -P/L Summary

(JPY billion)	FY25			FY26			YoY change			Breakdown of changes (Full year YoY)
	H1	H2	Results	H1	H2	Forecasts	H1	H2		
	a			b			b-a			
Net sales	610.7	696.9	1307.6	700.0	760.0	1460.0	+89.3	+63.1	+152.4	See page 21
Operating profit	19.1	44.7	63.9	35.0	60.0	95.0	+15.9	+15.3	+31.1	See page 22
(Margin)	3.1%	6.4%	4.9%	5.0%	7.9%	6.5%	+1.9	+1.5	+1.6	
Interest income (expenses)	(3.9)	(4.1)	(8.0)	—	—	—	—	—	—	
Share of profit (loss) of entities accounted for using equity method	5.1	11.5	16.5	—	—	—	—	—	—	
Foreign exchange gains (losses)	(2.0)	2.1	0.2	—	—	—	—	—	—	
Ordinary profit	20.3	55.6	75.9	37.0	63.0	100.0	+16.7	+7.4	+24.1	
(Margin)	3.3%	8.0%	5.8%	5.3%	8.3%	6.8%	+2.0	+0.3	+1.0	
Extraordinary income (losses)	0.4	28.7	29.1	0.5	20.5	21.0	+0.2	(8.2)	(8.0)	
Income taxes	(6.2)	(22.8)	(29.0)	—	—	—	—	—	—	
Profit attributable to non-controlling interests	(1.5)	(1.8)	(3.4)	—	—	—	—	—	—	
Profit attributable to owners of parent	12.9	59.7	72.5	25.0	57.0	82.0	+12.1	(2.7)	+9.5	
(Margin)	2.1%	8.6%	5.5%	3.6%	7.5%	5.6%	+1.5	(1.1)	+0.1	
Average copper price (JPY/kg)	1,461	1,929	1,695	2,000	2,000	2,000	+539	+71	+305	
Average exchange rate (USD/JPY)	146	155	151	150	150	150	+4	(5)	(1)	

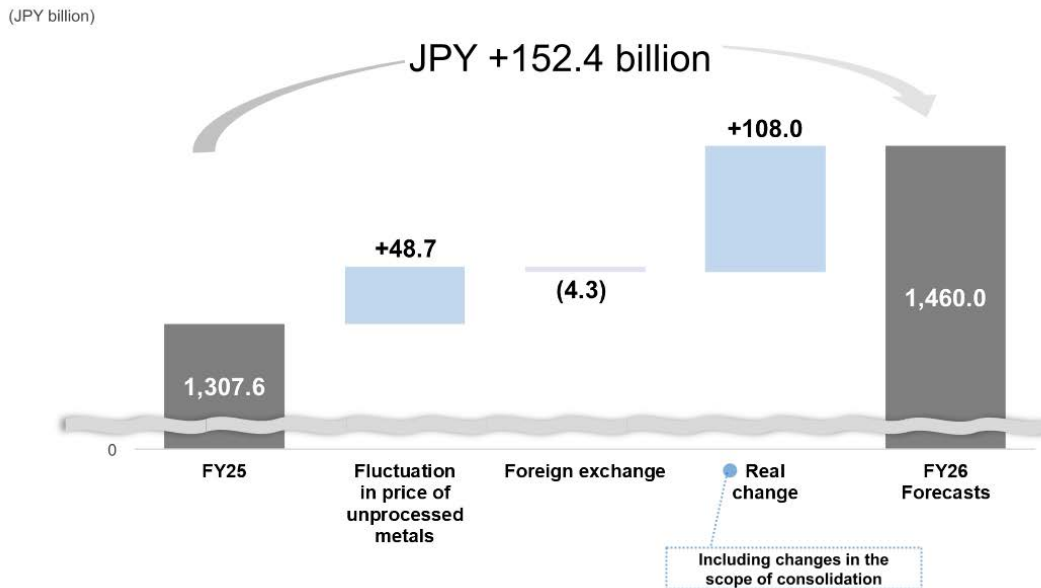
20

Page 20 shows the P/L Summary. From FY2026, we will disclose the information separately for H1 and H2.

The annual forecast is for net sales of JPY1,460.0 billion, operating profit of JPY95.0 billion, ordinary profit of JPY100.0 billion, and profit attributable to owners of parent of JPY82.0 billion. I will explain the details of net sales and operating profit later. Net sales of data-center-related products are expected to increase, resulting in higher revenue YoY and higher profit at each profit level. The assumptions for foreign exchange rates and copper prices are shown here.

FY26 Forecasts

-Breakdown of Changes in Net Sales

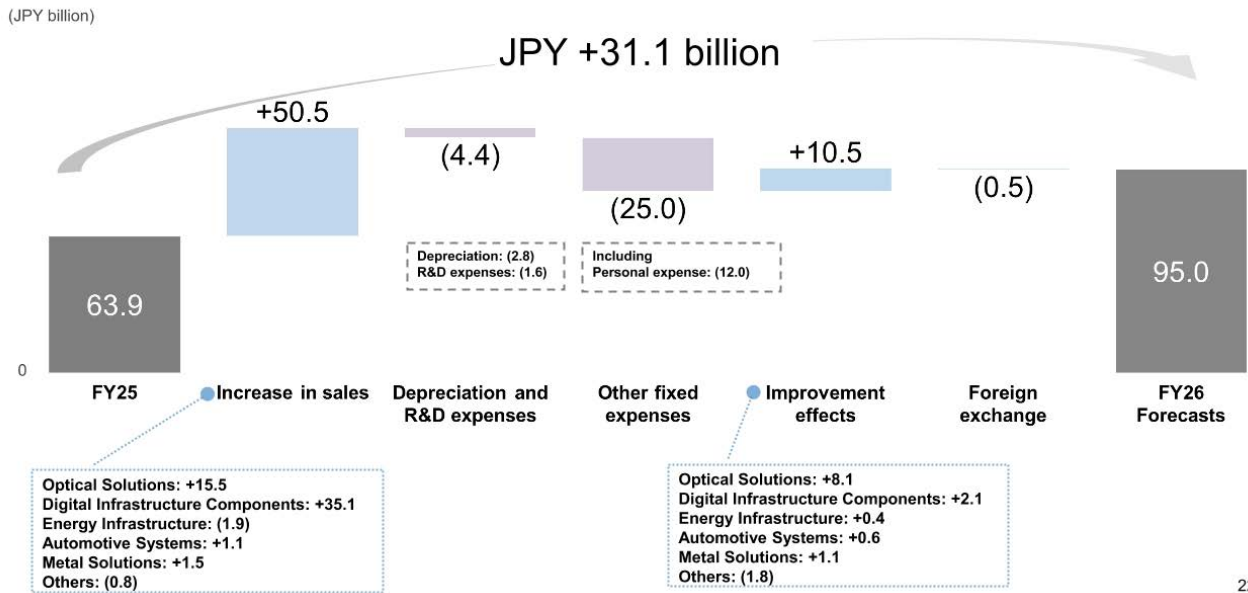


Next, page 21 shows the breakdown of changes in net sales.

The impact of fluctuation in price of unprocessed metals is positive JPY48.7 billion, the impact of foreign exchange is negative JPY4.3 billion, and the real change is positive JPY108.0 billion. The breakdown of the real change is an increase of approximately JPY45.0 billion in Optical Solutions, an increase of approximately JPY110.0 billion in Digital Infrastructure Components, an increase of approximately JPY25.0 billion in Metal Solutions, and a decrease of approximately JPY10.0 billion in Energy Infrastructure. Service and Developments, etc., includes the impact of the deconsolidation of The Furukawa Battery Group, a decrease of approximately JPY59.0 billion.

FY26 Forecasts

-Breakdown of Changes in Operating Profit



Next, page 22 shows the breakdown of changes in operating profit.

The real increase in net sales is expected to be have a positive impact of JPY50.5 billion. Other fixed costs will increase by JPY25.0 billion due to higher personnel expenses from wage increases and to accommodate higher net sales, but we expect a positive impact of JPY10.5 billion from improvement effects such as productivity improvement, price optimization and product mix, resulting in an increase in profit of JPY31.1 billion compared with FY2025.

FY26 Forecasts

-Net Sales & Operating Profit by Segment

(JPY billion)

	Net sales									Operating profit								
	FY25		FY26 Forecasts		240.0	YoY change			FY25		FY26 Forecasts		27.0	YoY change				
	H1	H2	H1	H2		H1	H2	H1	H2	H1	H2	H1		H2				
	a	b	ba		c	dc												
Optical Solutions	91.0	105.9	196.9	115.0	125.0	+24.0	+19.1	+43.1	0.7	10.0	10.7	11.0	16.0	+10.3	+6.0	+16.3		
Digital Infrastructure Components	96.5	101.4	198.0	130.0	180.0	+33.5	+78.6	+112.0	6.3	9.7	15.9	10.0	29.0	+3.7	+19.3	+23.0		
Energy Infrastructure	67.2	71.7	138.8	65.0	65.0	(2.2)	(6.7)	(8.8)	2.8	7.2	10.0	4.0	3.0	+1.2	(4.2)	(3.0)		
Automotive Systems	167.1	190.4	357.5	180.0	180.0	+12.9	(10.4)	+2.5	10.3	16.0	26.4	12.0	11.0	+1.7	(5.0)	(3.4)		
Metal Solutions	160.4	212.6	372.9	220.0	225.0	+59.6	+12.4	+72.1	1.6	1.8	3.4	1.0	3.0	(0.6)	+1.2	+0.6		
Service and Developments, etc. *	58.4	47.5	105.8	25.0	25.0	(33.4)	(22.5)	(55.8)	(2.5)	0.1	(2.4)	(3.0)	(2.0)	(0.5)	(2.1)	(2.6)		
Elimination of intra-company transactions	(29.9)	(32.6)	(62.5)	(35.0)	(40.0)	(5.1)	(7.4)	(12.5)	(0.1)	(0.1)	(0.2)	0.0	0.0	+0.1	+0.1	+0.2		
Total	610.7	696.9	1,307.6	700.0	760.0	+89.3	+63.1	+152.4	19.1	44.7	63.9	35.0	60.0	+15.9	+15.3	+31.1		

* FY2025 financial results of the Battery business have been included in Service and Developments, etc. (consolidated until FY2025 Q3)

Impact of the deconsolidation of the batteries business
 Net sales: Approximately JPY (59.0) billion
 Operating profit: Approximately JPY (1.8) billion

Next, I will omit page 23.

FY26 Forecasts -Net Sales & Operating Profit By Segment

■ Demand for data center related products is expected to remain robust

Segment	FY25				FY26 Forecasts			YoY change	Breakdown of changes	
	H1	Q3	Q4	H2	H1	H2				
Optical Solutions	0.7	2.0	8.0	10.0	10.7	11.0	16.0	27.0	+16.3	Increased sales of data center related products · Rollable ribbon cable, MT ferrules
Digital Infrastructure Components	6.3	3.7	5.9	9.7	15.9	10.0	29.0	39.0	+23.1	Increased sales of data center related products · Water-cooled modules, copper foil for high frequency printed wiring boards, optical semiconductor related products
Energy Infrastructure	2.8	3.0	4.2	7.2	10.0	4.0	3.0	7.0	(3.0)	Generally firm demand environment is expected to remain ongoing (in line with expectations given the characteristics of the business)
Automotive Systems	10.3	6.9	9.1	16.0	26.4	12.0	11.0	23.0	(3.4)	Increased fixed expenses, and fiercer competition in China
Metal Solutions	1.6	(0.3)	2.1	1.8	3.4	1.0	3.0	4.0	+0.6	Generally unchanged from FY2025
Total (Including Service and Developments, etc., elimination of intra-company transactions) *	19.1	15.9	28.9	44.7	63.9	35.0	60.0	95.0	+31.1	

* FY2025 financial results of the Battery business have been included in Service and Developments, etc. (consolidated until FY2025 Q3)

24

Page 24 shows operating profit by segment.

Operating profit in FY2026 is forecast to increase by JPY31.1 billion YoY. Of these, due to higher sales of data-center-related products and other products, operating profit in the two segments of Optical Solutions and Digital Infrastructure Components is expected to be more than double. Digital Infrastructure Components, in particular, is expected to increase in H2, when the effect of increased production of water-cooled modules will fully materialize.

Optical Solutions

FY26_Forecasts

(JPY billion)	FY25 Results	FY26 Forecasts	YoY change
	a	b	b-a
Net sales	196.9	240.0	+43.1
Operating profit	10.7	27.0	+16.3

【Factors affecting profits】

(+) Increased sales of data center related products, etc.

Recognition of the business environment

Increased demand for data center related products
(Data center operators, dark fiber and communication system providers)

Key points

- Develop, increase production and expand sales of data center related products

Rollable ribbon cables
and solution

MT ferrules

Page 25 shows that Optical Solutions is expected to increase in both revenue and profit YoY. The data center market continues to be strong, and profit is expected to increase due to higher sales of data-center-related products.

Digital Infrastructure Components

FY26_Forecasts

(JPY billion)	FY25 Results	FY26 Forecasts	YoY change
	a	b	b-a
Net sales	198.0	310.0	+112.0
Operating profit	15.9	39.0	+23.1

【Factors affecting profits】

(+) Increased sales of data center related products

Recognition of the business environment								
Increased demand for data center related products								
Key points								
<ul style="list-style-type: none"> • Increase production and sales of high-value-added products for data center <ul style="list-style-type: none"> ➢ Start mass production of water-cooled modules ➢ Shift the product mix of copper foil products (copper foil for high frequency printed wiring boards) ➢ Increased production of optical semiconductor related products 								
<table border="0"> <tr> <td>Tapes for semiconductor process</td> <td>High performance heat dissipation and cooling products</td> <td>Copper foil for high frequency circuit boards</td> <td>Optical semiconductor related products</td> </tr> <tr> <td>High performance foam products</td> <td>Thin aluminum blanks for HDD</td> <td></td> <td> <ul style="list-style-type: none"> • DFB laser chips^{*1} • Light source for Raman amplifiers • SCA^{*2} </td> </tr> </table>	Tapes for semiconductor process	High performance heat dissipation and cooling products	Copper foil for high frequency circuit boards	Optical semiconductor related products	High performance foam products	Thin aluminum blanks for HDD		<ul style="list-style-type: none"> • DFB laser chips^{*1} • Light source for Raman amplifiers • SCA^{*2}
Tapes for semiconductor process	High performance heat dissipation and cooling products	Copper foil for high frequency circuit boards	Optical semiconductor related products					
High performance foam products	Thin aluminum blanks for HDD		<ul style="list-style-type: none"> • DFB laser chips^{*1} • Light source for Raman amplifiers • SCA^{*2} 					

*1 Distributed Feedback Laser
*2 Semiconductor Optical Amplifier

Page 26 shows that Digital Infrastructure Components is expected to increase in both revenue and profit YoY. The data center market continues to be strong, and profit is expected to increase due to higher sales of data-center-related products through increased production and expanded sales of the high-value-added products listed under key points.

FY26_Forecasts

(JPY billion)	FY25 Results	FY26 Forecasts	YoY change
	a	b	b-a
Net sales	138.8	130.0	(8.8)
Operating profit	10.0	7.0	(3.0)

- Generally firm demand environment is expected to remain ongoing (in line with expectations given the characteristics of the business)

Recognition of the business environment

Domestic extra-high voltage	Steady demand in Japan for renewal of underground power cables and renewable energy projects
Submarine lines	
Functional power cable/ components	Steady demand

Key points

- Increase cable manufacturing and installation capacity
 - Domestic extra-high voltage and submarine cables
 - Renewable energy projects
 - HVDC*
- Increase sales by promoting marketing activities
 - Rakuraku aluminum cable®
 - Functional power cables
 - Transmission and distribution components

* High Voltage Direct Current

Page 27 shows that Energy Infrastructure is expected to decrease in both revenue and profit YoY. Demand for domestic extra-high voltage, renewable-energy-related projects, and functional power cables remains strong. Although profit is expected to decrease YoY, this is in line with expectations given the characteristics of the business.

Automotive Systems

FY26_Forecasts

(JPY billion)	FY25	FY26	YoY
	Results	Forecasts	change
	a	b	b-a
Net sales	357.5	360.0	+2.5
Operating profit	26.4	23.0	(3.4)

【 Factors affecting profits 】

- Generally firm demand environment
- (-) Increased fixed expenses
- (-) Fiercer competition in China

Recognition of the business environment

Customer's vehicle production volumes is expected to be generally unchanged from FY2025.

*Monitoring for changes in vehicle production volumes due to the tense situation in the Middle East

Key points

- Respond to changes in the North America tariff scheme (USMCA)
- Automation of assembly
- Develop products for the EV market

Aluminum wire harnesses and high-voltage products

28

Page 28 shows that Automotive Systems is expected to increase in revenue but decrease in profit YoY. Vehicle production volume is expected to remain flat YoY, and productivity improvements will be implemented, but profit is expected to decrease due to higher fixed costs resulting from soaring labor costs and automation, as well as fiercer competition in China.

FY26 Forecasts

(JPY billion)	FY25 Results	FY26 Forecasts	YoY change
	a	b	b-a [*]
Net sales	372.9	445.0	+72.1
Operating profit	3.4	4.0	+0.6

	FY25	FY26 forecast
Average copper price (JPY/kg)	1,695	2,000
Average exchange rate (JPY/USD)	151	150

- Generally unchanged from FY25

Recognition of the business environment

Gradual recovery of demand for electronics related products

Key points

- Improved product mix by expanding sales of high-value-added products

Oxygen-free copper product lineup
 (for power semiconductors and heat dissipation products)

Ribbon cables & Square cables
 (for high performance inductors and memory)

High performance resistance materials
 (for smartphones and xEV)

- Optimize sales prices and withdraw from low-margin products

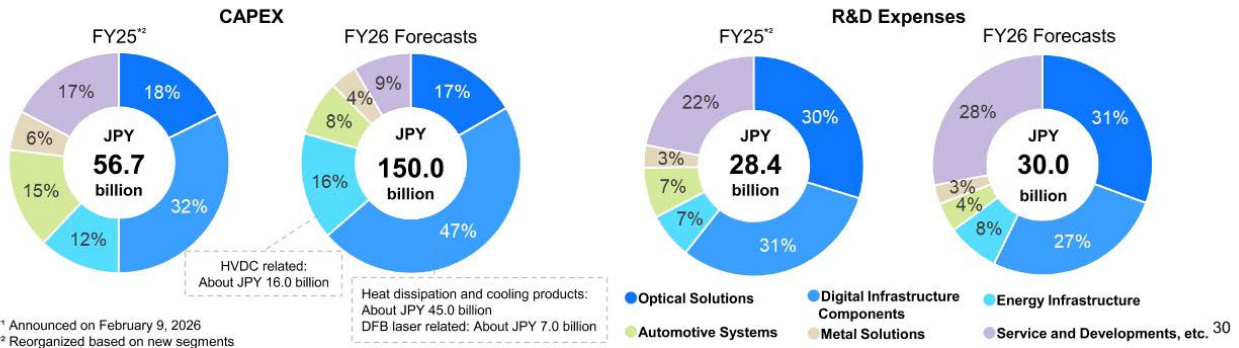
^{*} Including the impact of changes in copper prices and foreign currency exchange (Approximately JPY 50.0 billion)

Page 29 shows that Metal Solutions is expected to increase in both revenue and profit YoY. Excluding the impact of foreign exchange and copper price fluctuations, net sales would be almost flat YoY. Demand for electronics-related products is on a gradual recovery trend, and we expect profit to increase by improving the product mix through expanded sales of high-value-added products.

CAPEX, Depreciation & Amortization and R&D Expenses

Continue the activities aimed at increasing business profits and future growth

	(JPY billion)							(JPY billion)						
	FY24 Results	FY25 Previous Forecasts**	FY25 Results	YoY change	Change from previous forecasts	FY26 Forecasts	YoY change	FY24 Results	FY25 Previous Forecasts**	FY25 Results	YoY change	Change from previous forecasts	FY26 Forecasts	YoY change
	a	b	c	c-a	c-b	d	d-c	a	b	c	c-a	c-b	d	d-c
CAPEX	38.6	60.0	56.7	+18.1	(3.3)	150.0	+93.3	25.4	29.0	28.4	+3.0	(0.6)	30.0	+1.6
Depreciation and amortization	41.3	42.0	43.2	+1.9	+1.2	46.0	+2.8							



Page 30 shows CAPEX, depreciation and amortization, and R&D expenses.

CAPEX in FY2025 was JPY56.7 billion, below the previous forecast, as a result of cost reductions. CAPEX in FY2026 is planned to be JPY150.0 billion, an increase of JPY93.3 billion YoY, mainly including investments in Optical Solutions and Digital Infrastructure Components.

In R&D, we will continue investing for future growth.

That concludes my explanation.